

ADMIRAL GROUP plc

A year of success

Annual Report 2005



Directors and advisors

Directors

Alastair Lyons CBE (Non-executive Chairman)
Henry Engelhardt (Chief Executive)
Andrew Probert (Finance and IT Director)
David Stevens (Chief Operating Officer)
Manfred Aldag (Non-executive Director)
Martin Jackson (Non-executive Director)
Keith James OBE (Non-executive Director)
John Sussens (Senior Independent Non-executive Director)
Gillian Wilmot (Non-executive Director, appointed 26 April 2005)

Company Secretary

Stuart Clarke

Registered Office

Capital Tower
Greyfriars Road
Cardiff CF10 3AZ

Auditor

KPMG Audit Plc
Marlborough House
Fitzalan Court
Cardiff CF24 0TE

Actuarial advisors

Ernst & Young
1 More Place
London SE1 2AF

Bankers

Lloyds TSB Bank Plc
City Office
Bailey Drive
Gillingham Business Park
Kent ME08 0LS

Bank of Scotland Corporate Banking
55 Temple Row
Birmingham B2 5LS

HSBC Business Banking
97 Bute Street
Cardiff CF10 5NA

Joint Corporate Brokers

Merrill Lynch International
2 King Edward Street
London EC1A 1HQ

Citigroup Financial Markets
UK Equity Limited
Citigroup Centre
33 Canada Square
London E14 5LB

Registrar

Capita IRG Plc
The Registry
34 Beckenham Road
Beckenham
Kent BR3 4TU

Solicitor

Norton Rose
Kempson House
Camomile Street
London EC3A 7AN